(CDAX, Software/IT)



Dung		Value Indicators:	EUR	Share data:		Description:	
Buy	(Hold)	DCF:	44.31	Bloomberg:	GKS GR	Leading software company fo	r
	·	FCF-Value Potential:	47.42	Reuters:	GKSG	stationary retailers	1
EUR <b>45.00</b>	(EUR 33.00)			ISIN:	DE0007571424		
		Market Snapshot:	EUR m	Shareholders:		Risk Profile (WRe):	2013e
	1	Market cap:	69.3	Freefloat	42.5 %	Beta:	1.5
Price	EUR 38.70	No. of shares (m):	1.8	GK Software Holding	52.3 %	Price / Book:	2.3 x
Upside	16.3 %	EV:	60.3	Rainer Gläß	3.0 %	Equity Ratio:	65 %
		Freefloat MC:	29.4	Stephan Kronmüller	2.2 %	Net Fin. Debt / EBITDA:	-1.5 x
		Ø Trad. Vol. (30d):	10.42 th			Net Debt / EBITDA:	-1.3 x

### SAP takes the gloves off - Upgrade to Buy

Today, GK Software announced that the company is planning a capital increase without subscription rights by 100k shares for an issue price of EUR 37.82 per share. The exclusive right to subscribe for the new shares has been granted to SAP AG. It can be expected that the transaction was agreed between both parties and the subscription will be implemented. This has the following, partly contradictory, implications:

- SAP shows confidence: GK Software still depends on major contracts with SAP in order to grow the business (cf comment from November 28). As major orders so far have not occurred (except for EDEKA) and the lack of visibility regarding the predictability of orders has prevailed, the share has significantly distanced from its record levels. The now planned transaction of shares does not necessarily mean that orders will follow, however shows the commitment of SAP and indicates that both companies are closely involved in talks and the cooperation SAP-by-GK is taken seriously.
- Orders following? In a more optimistic scenario, the envisaged orders would follow and concluding contracts could directly be expected from the investment.

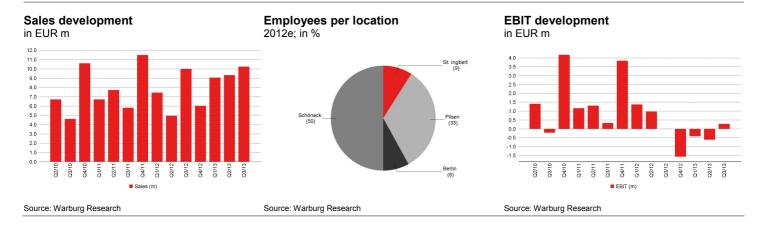
Both implications speak in favour of GK Software and demonstrate the solid connection between the companies. Although orders do not necessarily have to follow short-term, the share is now again valued with substantially lower risk discounts. The new PT for the share is EUR 45, the rating is changed to Buy (Hold).

46 - 42.5 - 40 - 37.5 - 36 - 32.6 - 30 - 27.5 - 25 -	ing <sup>al</sup>	en contraction of the second sec	w~" M	m	mar	r d
0	1/13 -	03/13 — GK 8a	06/13 diware	07/13 — GDAX (n	GE/13 smslaed)	11/13
Rel.	Per	forma	ance	/s CD	AX:	

1 month:	36.5 %
6 months:	21.5 %
Year to date:	-14.3 %
Trailing 12 months:	-12.5 %
Company events:	
· · · · · · · · · · · · · · · · · · ·	EV 2012
29.04.14	FY 2013
· · · · · · · · · · · · · · · · · · ·	FY 2013 Q1
29.04.14	
29.04.14 27.05.14	Q1

FY End: 31.12. in EUR m	CAGR (12-15e)	2009	2010	2011	2012	2013e	2014e	2015e
Sales	16.1 %	23.3	27.7	31.8	28.4	38.8	40.5	44.5
Change Sales yoy		54.9 %	19.0 %	14.7 %	-10.5 %	36.5 %	4.3 %	10.0 %
Gross profit margin		98.4 %	96.8 %	102.8 %	99.8 %	97.4 %	97.4 %	97.4 %
EBITDA	56.2 %	6.2	8.0	8.6	2.9	6.9	9.9	10.9
Margin		26.5 %	28.8 %	27.1 %	10.1 %	17.8 %	24.4 %	24.4 %
EBIT	116.6 %	4.9	6.4	6.7	0.8	4.4	7.3	8.0
Margin		21.0 %	23.2 %	21.0 %	2.8 %	11.3 %	17.9 %	17.9 %
Net income	103.1 %	3.5	4.5	4.6	0.7	3.1	5.1	5.7
EPS	102.6 %	2.11	2.68	2.55	0.38	1.74	2.88	3.16
EPS adj.	102.6 %	2.11	2.68	2.55	0.38	1.74	2.88	3.16
DPS	0.0 %	1.00	0.50	0.50	0.50	0.50	0.50	0.50
Dividend Yield		5.3 %	1.0 %	1.1 %	1.3 %	1.3 %	1.3 %	1.3 %
FCFPS		1.96	-0.79	1.29	0.57	2.67	3.24	3.28
EV / Sales		1.2 x	2.7 x	2.2 x	2.2 x	1.6 x	1.4 x	1.1 x
EV / EBITDA		4.5 x	9.4 x	8.1 x	22.4 x	8.7 x	5.6 x	4.6 x
EV / EBIT		5.7 x	11.7 x	10.5 x	81.4 x	13.8 x	7.6 x	6.3 x
P/E		9.0 x	18.4 x	17.1 x	101.4 x	22.2 x	13.4 x	12.2 x
P / E adj.		9.0 x	18.4 x	17.1 x	101.4 x	22.2 x	13.4 x	12.2 x
FCF Yield Potentia	I	16.8 %	8.2 %	9.5 %	4.2 %	9.4 %	14.1 %	17.0 %
Net Debt		-3.9	-7.1	-8.4	-5.1	-9.0	-13.9	-18.9
ROE		26.0 %	22.6 %	17.4 %	2.4 %	10.6 %	15.8 %	15.3 %
ROCE (NOPAT)		43.6 %	31.9 %	25.0 %	3.0 %	14.0 %	24.4 %	27.4 %
Guidance:	n.a.							



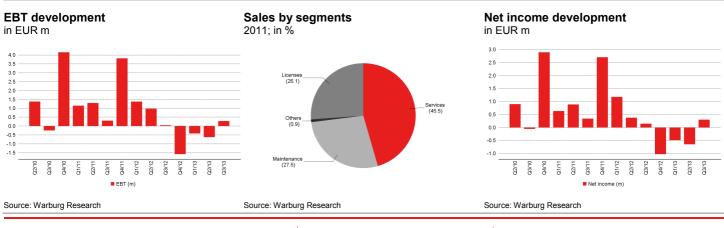


### **Company Background**

- GK Software is the leading software supplier for retailers. The number of GK installations exceeds 55,000 in 22 countries.
- As well as standard processes, GK Software solutions facilitate special requirements such as bonus programmes, the recording of fiscal details and the seamless integration in back-end solutions.
- The business activities of GK Software divides into two segments the sale of product licences and the corresponding services.

### **Competitive Quality**

- The structural advantages of GK Software are compelling:
- GK Software's leading solution is completely Java-based, which makes it lean, platform independent and means it can be operated on the exisiting customer infrastructure.
- For many retail projects, GK competitors tend to undercalculate their bids and as a consequence are unable to complete the project on time and within budget.
- GK has outstanding reference clients (Hornbach, Kaufhof, Doublas, Netto, Tchibo, T-Punkt, Thalia, JYSK Nordic...)
- At the same time, GK Software's personnel costs are, depending on the location, often about 20% below those of a similar project team of a large system integrator.





### DCF model

	Detaile	d forecas	t period				Г	ransition	al period					Term. Value
Figures in EUR m	2013e	2014e	2015e	2016e	2017e	2018e	2019e	2020e	2021e	2022e	2023e	2024e	2025e	
Sales	38.8	40.5	44.5	47.6	50.0	52.5	55.2	57.9	60.8	63.8	67.0	68.7	70.4	
Sales change	36.5 %	4.3 %	10.0 %	7.0 %	5.0 %	5.0 %	5.0 %	5.0 %	5.0 %	5.0 %	5.0 %	2.5 %	2.5 %	2.5 %
EBIT	4.4	7.3	8.0	8.6	9.0	9.5	9.9	10.4	10.9	11.5	12.1	12.4	12.7	
EBIT-margin	11.3 %	17.9 %	17.9 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	18.0 %	
Tax rate (EBT)	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	29.0 %	
NOPAT	3.1	5.1	5.7	6.1	6.4	6.7	7.0	7.4	7.8	8.2	8.6	8.8	9.0	
Depreciation	2.5	2.6	2.9	2.4	2.5	2.6	2.2	1.7	1.8	0.6	0.7	0.7	0.7	
in % of Sales	6.5 %	6.5 %	6.5 %	5.0 %	5.0 %	5.0 %	4.0 %	3.0 %	3.0 %	1.0 %	1.0 %	1.0 %	1.0 %	
Changes in provisions	0.0	0.0	0.0	-1.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Change in Liquidity from														
- Working Capital	-0.5	0.5	1.2	1.4	-0.3	-0.4	-0.5	0.6	0.6	0.7	0.7	0.4	0.4	
- Capex	1.4	1.5	1.5	1.4	1.5	1.6	1.7	1.7	1.2	0.6	0.7	0.7	0.7	
Capex in % of Sales	3.5 %	3.7 %	3.4 %	3.0 %	3.0 %	3.0 %	3.0 %	3.0 %	2.0 %	1.0 %	1.0 %	1.0 %	1.0 %	
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
Free Cash Flow (WACC Model)	4.8	5.8	5.9	4.1	7.7	8.2	8.1	6.8	7.8	7.5	7.9	8.4	8.6	9
PV of FCF	4.8	5.3	4.8	3.0	5.1	4.9	4.4	3.3	3.4	3.0	2.8	2.7	2.5	29
share of PVs		18.78 %						44.2	5 %					36.97 %
Model parameter							Valuati	on (m)						
Derivation of WACC:			Derivation	of Beta:			Presen	t values 20	)25e	5	0			
							Termin	al Value		2	9			
Debt ratio	0.00 %	I	Financial S	trength		1.20	Financi	al liabilities	5		3			
Cost of debt	4.2 %		Liquidity			1.50		n liabilities			2			
Market return	8.00 %		Cyclicality			1.50	Hybrid	•			0			
Risk free rate	2.50 %		Transpare	псу		2.00		y interest			0			
			Others			1.50		val. of inve	estments		0			
		-					Liquidit	,				No. of sha		1.8
WACC	10.97 %	I	Beta			1.54	Equity	Value		7	9	Value per	share (El	JR) 44.31

#### Sensitivity Value per Share (EUR)

		Terminal (	Growth						Delta EBIT-margin								
Beta	WACC	1.75 %	2.00 %	2.25 %	2.50 %	2.75 %	3.00 %	3.25 %	Beta	WACC	-1.5 pp	-1.0 pp	-0.5 pp	+0.0 pp	+0.5 pp	+1.0 pp	+1.5 pp
1.72	12.0 %	38.89	39.20	39.52	39.86	40.21	40.59	40.99	1.72	12.0 %	36.48	37.60	38.73	39.86	40.98	42.11	43.24
1.63	11.5 %	40.83	41.19	41.56	41.96	42.38	42.82	43.30	1.63	11.5 %	38.39	39.58	40.77	41.96	43.15	44.34	45.52
1.59	11.2 %	41.88	42.26	42.67	43.10	43.56	44.04	44.56	1.59	11.2 %	39.44	40.66	41.88	43.10	44.32	45.55	46.77
1.54	11.0 %	42.98	43.40	43.84	44.31	44.81	45.34	45.90	1.54	11.0 %	40.54	41.80	43.05	44.31	45.57	46.83	48.08
1.49	10.7 %	44.15	44.60	45.08	45.60	46.14	46.72	47.33	1.49	10.7 %	41.71	43.00	44.30	45.60	46.89	48.19	49.48
1.45	10.5 %	45.38	45.88	46.40	46.96	47.55	48.19	48.87	1.45	10.5 %	42.95	44.29	45.62	46.96	48.29	49.63	50.96
1.36	10.0 %	48.08	48.66	49.29	49.96	50.68	51.44	52.27	1.36	10.0 %	45.69	47.11	48.54	49.96	51.39	52.81	54.23

• At 20% GK Software has in 2011 already achieved a high EBIT margin for a software company

A lower margin is expected in 2012/13 because of delayed projects

• In 2014 a margin improvement is estimated while bigger project-contracts are assumed.

• The medium-term margin assumption remains 20%.



Valuation							
	2009	2010	2011	2012	2013e	2014e	2015e
Price / Book	2.1 x	3.4 x	2.8 x	2.4 x	2.3 x	2.0 x	1.8 x
Book value per share ex intangibles	3.58	9.12	10.44	9.67	11.66	14.75	18.22
EV / Sales	1.2 x	2.7 x	2.2 x	2.2 x	1.6 x	1.4 x	1.1 x
EV / EBITDA	4.5 x	9.4 x	8.1 x	22.4 x	8.7 x	5.6 x	4.6 x
EV / EBIT	5.7 x	11.7 x	10.5 x	81.4 x	13.8 x	7.6 x	6.3 x
EV / EBIT adj.*	5.7 x	11.7 x	10.5 x	81.4 x	13.8 x	7.6 x	6.3 x
P / FCF	9.7 x	n.a.	34.0 x	68.2 x	14.5 x	12.0 x	11.8 x
P/E	9.0 x	18.4 x	17.1 x	101.4 x	22.2 x	13.4 x	12.2 x
P / E adj.*	9.0 x	18.4 x	17.1 x	101.4 x	22.2 x	13.4 x	12.2 x
Dividend Yield	5.3 %	1.0 %	1.1 %	1.3 %	1.3 %	1.3 %	1.3 %
Free Cash Flow Yield Potential	16.8 %	8.2 %	9.5 %	4.2 %	9.4 %	14.1 %	17.0 %
*Adjustments made for: -							



### **Consolidated profit & loss**

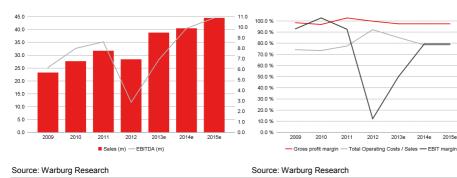
In EUR m	2009	2010	2011	2012	2013e	2014e	2015e
Sales	23.3	27.7	31.8	28.4	38.8	40.5	44.5
Change Sales yoy	54.9 %	19.0 %	14.7 %	-10.5 %	36.5 %	4.3 %	10.0 %
Increase / decrease in inventory	-0.9	0.0	0.0	-0.1	-0.8	-0.8	-0.9
Own work capitalised	1.1	0.6	1.5	0.7	1.9	2.0	2.2
Total Sales	23.5	28.3	33.2	29.0	40.0	41.7	45.9
Material Expenses	0.6	1.5	0.6	0.7	2.2	2.3	2.5
Gross profit	22.9	26.8	32.6	28.4	37.8	39.4	43.4
Gross profit margin	98.4 %	96.8 %	102.8 %	99.8 %	97.4 %	97.4 %	97.4 %
Personnel expenses	12.1	14.8	18.6	19.8	26.6	25.1	27.6
Other operating income	0.8	1.4	0.7	1.7	1.9	2.0	2.2
Other operating expenses	5.4	5.3	6.2	7.4	6.2	6.5	7.1
Unfrequent items	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBITDA	6.2	8.0	8.6	2.9	6.9	9.9	10.9
Margin	26.5 %	28.8 %	27.1 %	10.1 %	17.8 %	24.4 %	24.4 %
Depreciation of fixed assets	0.4	0.4	0.6	0.6	1.0	1.0	1.1
EBITA	5.8	7.5	8.0	2.2	5.9	8.9	9.8
Amortisation of intangible assets	0.9	1.1	1.3	1.4	1.6	1.6	1.8
Goodwill amortization	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBIT	4.9	6.4	6.7	0.8	4.4	7.3	8.0
Margin	21.0 %	23.2 %	21.0 %	2.8 %	11.3 %	17.9 %	17.9 %
EBIT adj.	4.9	6.4	6.7	0.8	4.4	7.3	8.0
Interest income	0.3	0.2	0.2	0.2	0.0	0.0	0.0
Interest expenses	0.1	0.3	0.3	0.2	0.0	0.0	0.0
Other financial income (loss)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
EBT	5.0	6.3	6.6	0.8	4.4	7.3	8.0
Margin	21.6 %	22.8 %	20.7 %	2.9 %	11.3 %	17.9 %	17.9 %
Total taxes	1.5	1.8	2.0	0.1	1.3	2.1	2.3
Net income from continuing operations	3.5	4.5	4.6	0.7	3.1	5.1	5.7
Income from discontinued operations (net of tax)	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income before minorities	3.5	4.5	4.6	0.7	3.1	5.1	5.7
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net income	3.5	4.5	4.6	0.7	3.1	5.1	5.7
Margin	15.1 %	16.1 %	14.4 %	2.4 %	8.0 %	12.7 %	12.7 %
Number of shares, average	1.7	1.7	1.8	1.8	1.8	1.8	1.8
EPS	2.11	2.68	2.55	0.38	1.74	2.88	3.16
EPS adj.	2.11	2.68	2.55	0.38	1.74	2.88	3.16
*Adjustments made for:							

#### Guidance: n.a.

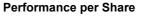
### **Financial Ratios**

	2009	2010	2011	2012	2013e	2014e	2015e
Total Operating Costs / Sales	74.3 %	73.5 %	77.6 %	92.1 %	85.2 %	78.6 %	78.6 %
Operating Leverage	2.2 x	1.7 x	0.2 x	8.4 x	12.5 x	15.2 x	1.0 x
EBITDA / Interest expenses	53.2 x	26.1 x	31.2 x	14.9 x	n.a.	n.a.	n.a.
Tax rate (EBT)	30.1 %	29.1 %	30.5 %	17.6 %	29.0 %	29.0 %	29.0 %
Dividend Payout Ratio	47.3 %	18.7 %	19.6 %	132.4 %	28.8 %	17.4 %	15.8 %
Sales per Employee	86.211	85,460	79.781	70.022	93,702	95,842	103,359











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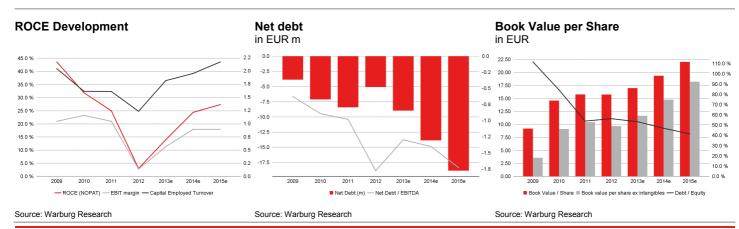
### **Consolidated balance sheet**



Consolidated balance sheet							
In EUR m	2009	2010	2011	2012	2013e	2014e	2015e
Assets							
Goodwill and other intangible assets	9.3	9.1	9.5	10.9	9.5	8.3	6.8
thereof other intangible assets	2.9	2.7	3.1	4.5	3.1	1.8	0.4
thereof Goodwill	6.4	6.4	6.4	6.4	6.4	6.4	6.4
Property, plant and equipment	3.4	4.0	4.1	4.9	5.1	5.2	5.2
Financial assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other long-term assets	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Fixed assets	12.7	13.2	13.7	15.8	14.6	13.5	12.0
Inventories	0.0	0.0	0.0	1.0	4.3	4.5	4.9
Accounts receivable	5.8	14.1	11.9	11.6	8.2	8.5	9.4
Liquid assets	10.6	13.4	13.9	10.3	14.2	19.1	24.0
Other short-term assets	3.1	4.1	4.0	5.4	5.4	5.4	5.4
Current assets	19.6	31.6	29.8	28.3	32.0	37.4	43.7
Total Assets	32.4	44.8	43.5	44.1	46.6	50.9	55.8
Liabilities and shareholders' equity							
Subscribed capital	1.7	1.8	1.8	1.8	1.8	1.8	1.8
Capital reserve	7.8	13.9	14.2	14.4	14.4	14.4	14.4
Retained earnings	0.0	0.0	0.0	0.0	2.2	6.5	11.3
Other equity components	5.8	8.6	12.2	12.0	12.0	12.0	12.0
Shareholder's equity	15.3	24.3	28.2	28.2	30.4	34.7	39.4
Minority interest	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Total equity	15.3	24.3	28.2	28.2	30.4	34.7	39.4
Provisions	2.1	1.4	1.8	4.6	4.6	4.6	4.6
thereof provisions for pensions and similar obligations	0.0	0.3	0.2	1.7	1.7	1.7	1.7
Financial liabilites (total)	6.7	6.0	5.2	3.5	3.5	3.5	3.5
thereof short-term financial liabilities	0.7	0.7	0.8	2.2	2.2	2.2	2.2
Accounts payable	0.8	0.5	0.3	0.8	1.2	1.2	1.3
Other liabilities	7.5	12.6	7.9	6.9	6.9	6.9	6.9
Liabilities	17.1	20.5	15.2	15.9	16.2	16.2	16.3
Total liabilities and shareholders' equity	32.4	44.8	43.5	44.1	46.6	50.9	55.8

### **Financial Ratios**

	2009	2010	2011	2012	2013e	2014e	2015e
Efficiency of Capital Employment							
Operating Assets Turnover	3.7 x	2.5 x	2.1 x	1.8 x	2.5 x	2.5 x	2.6 x
Capital Employed Turnover	2.0 x	1.6 x	1.6 x	1.2 x	1.8 x	1.9 x	2.2 x
ROA	27.6 %	34.0 %	33.4 %	4.3 %	21.3 %	38.3 %	47.0 %
Return on Capital							
ROCE (NOPAT)	43.6 %	31.9 %	25.0 %	3.0 %	14.0 %	24.4 %	27.4 %
ROE	26.0 %	22.6 %	17.4 %	2.4 %	10.6 %	15.8 %	15.3 %
Adj. ROE	26.0 %	22.6 %	17.4 %	2.4 %	10.6 %	15.8 %	15.3 %
Balance sheet quality							
Net Debt	-3.9	-7.1	-8.4	-5.1	-9.0	-13.9	-18.9
Net Financial Debt	-3.9	-7.5	-8.6	-6.8	-10.7	-15.6	-20.6
Net Gearing	-25.3 %	-29.3 %	-29.8 %	-18.0 %	-29.5 %	-40.0 %	-47.8 %
Net Fin. Debt / EBITDA	-63.4 %	-93.4 %	-100.2 %	-237.5 %	-154.6 %	-157.5 %	-188.9 %
Book Value / Share	9.2	14.6	15.8	15.7	17.0	19.4	22.0
Book value per share ex intangibles	3.6	9.1	10.4	9.7	11.7	14.8	18.2



### Consolidated cash flow statement



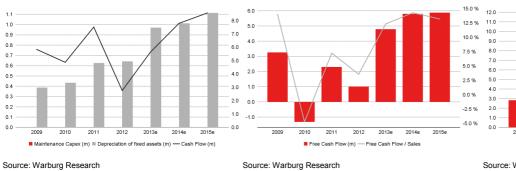
In EUR m	2009	2010	2011	2012	2013e	2014e	2015e
Net income	3.5	4.5	4.6	0.7	3.1	5.1	5.7
Depreciation of fixed assets	0.4	0.4	0.6	0.6	1.0	1.0	1.1
Amortisation of goodwill	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Amortisation of intangible assets	0.9	1.1	1.3	1.4	1.6	1.6	1.8
Increase/decrease in long-term provisions	0.0	-0.1	0.2	1.6	0.0	0.0	0.0
Other non-cash income and expenses	1.0	-1.0	0.8	-1.6	0.0	0.0	0.0
Cash Flow	5.8	4.9	7.5	2.8	5.6	7.8	8.6
Increase / decrease in inventory	0.7	0.0	0.0	0.1	-3.3	-0.2	-0.4
Increase / decrease in accounts receivable	-2.8	-8.5	2.0	2.4	3.4	-0.3	-0.9
Increase / decrease in accounts payable	1.9	5.3	-4.8	-2.2	0.4	0.0	0.1
Increase / decrease in other working capital positions	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Increase / decrease in working capital (total)	-0.2	-3.2	-2.8	0.3	0.5	-0.5	-1.2
Net cash provided by operating activities	5.7	1.7	4.7	3.1	6.1	7.3	7.4
Investments in intangible assets	-1.2	-1.9	-1.7	-0.9	-0.2	-0.3	-0.3
Investments in property, plant and equipment	-1.2	-1.1	-0.7	-1.1	-1.1	-1.1	-1.1
Payments for acquisitions	-6.4	0.0	0.0	0.0	0.0	0.0	0.0
Financial investments	-0.6	-0.1	-0.3	-0.4	0.0	0.0	0.0
Income from asset disposals	0.0	0.4	0.0	-1.6	0.0	0.0	0.0
Net cash provided by investing activities	-9.4	-2.7	-2.7	-4.0	-1.4	-1.5	-1.5
Change in financial liabilities	5.5	-0.7	-0.7	-1.8	0.0	0.0	0.0
Dividends paid	0.0	-1.7	-0.9	-0.9	-0.9	-0.9	-0.9
Purchase of own shares	0.0	6.3	0.0	0.0	0.0	0.0	0.0
Capital measures	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net cash provided by financing activities	5.5	3.8	-1.6	-2.7	-0.9	-0.9	-0.9
Change in liquid funds	1.8	2.8	0.4	-3.6	3.9	4.9	5.0
Effects of exchange-rate changes on cash	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Cash and cash equivalent at end of period	10.6	13.4	13.9	10.3	14.2	19.1	24.0

### **Financial Ratios**

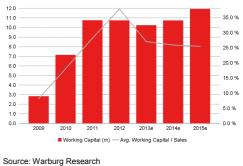
	2009	2010	2011	2012	2013e	2014e	2015e
Cash Flow							
Free Cash Flow	3.3	-1.3	2.3	1.0	4.8	5.8	5.9
Free Cash Flow / Sales	14.0 %	-4.7 %	7.2 %	3.6 %	12.3 %	14.3 %	13.2 %
Free Cash Flow Potential	4.7	6.1	6.6	2.7	5.6	7.8	8.6
Free Cash Flow / Sales	14.0 %	-4.7 %	7.2 %	3.6 %	12.3 %	14.3 %	13.2 %
Free Cash Flow / Net Profit	92.7 %	-29.4 %	50.4 %	149.7 %	153.9 %	112.5 %	103.7 %
Interest Received / Avg. Cash	2.7 %	1.5 %	1.4 %	1.9 %	0.0 %	0.0 %	0.0 %
Interest Paid / Avg. Debt	2.9 %	4.8 %	4.9 %	4.4 %	0.0 %	0.0 %	0.0 %
Management of Funds							
Investment ratio	10.3 %	10.8 %	7.7 %	7.2 %	3.5 %	3.7 %	3.4 %
Maint. Capex / Sales	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %	0.0 %
Capex / Dep	187.6 %	192.6 %	125.7 %	99.2 %	53.7 %	56.6 %	51.5 %
Avg. Working Capital / Sales	8.2 %	18.0 %	28.2 %	37.8 %	27.1 %	25.9 %	25.5 %
Trade Debtors / Trade Creditors	755.3 %	2964.1 %	3630.7 %	1379.5 %	683.3 %	708.3 %	723.1 %
Inventory Turnover	n.a.	n.a.	n.a.	0.7 x	0.5 x	0.5 x	0.5 x
Receivables collection period (days)	92	186	137	149	77	77	77
Payables payment period (days)	504	113	197	457	203	195	192
Cash conversion cycle (Days)	n.a.	n.a.	n.a.	-252	499	517	527

**Free Cash Flow Generation** 

## CAPEX and Cash Flow in EUR m







COMMENT

Published 13.12.2013

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Hold	90	45
Sell	12	6
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Total	200	100

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